

SUMMER VILLAGE OF NAKAMUN PARK

AGENDA

Monday November 18th, 2019 – at The Onoway Civic Centre at 5:00 P.M.

1. Call to order:
2. Agenda: a) Monday November 18th, 2019 Regular Council Meeting
3. Minutes: (1-3) a) Tuesday October 15th, 2019 Regular Council Meeting
b)
4. Appointment: a) N/A
5. Bylaws/Policies: a) N/A
6. Business (4) a) Yellowhead Regional Library, 2019/2020 Allocations – attached is an October 30th, 2019 letter from YRL listing the scheduled 2019 per capita allotment and the estimated 2020 library grant amount. The Summer Village of Nakamun Park has traditionally directed these requisitions/funds to the Onoway Public Library, as indicated on the letter. Administration is seeking council's confirmation on same (*Approve the assignment of the 2019 allotment and 2020 library grant allotment through Yellowhead Regional Library to Onoway Public Library (and/or another local library)*)
(5) b) Rural Crime Tour, November 4th, 2019 – attached is the invitation to Rural Crime Tour 2019 event which was hosted in Calahoo Community Hall on November 4th, 2019. Administration is asking that council ratify the attendance of any councillors who were in attendance (*ratify the attendance of _____ at the Rural Crime Tour 2019, Calahoo Event, Nov. 4th, 2019*)
(6-11) c) Fire Services Negotiations – as discussed previously the current fire services agreement through Onoway Regional Fire Services is entering its final year of a five-year term. The Fire Services Committee is preparing to begin negotiations for a renewal of this critical service agreement. As per our October 4th, 2019 joint meeting, the committee (and the service provider) are asking for a preliminary straw-poll on which municipalities are prepared to entertain these terms – or more specifically, if any current members are making alternative arrangements for fire protection services. If any current members drop out it will obviously impact the cost for those who remain, so they just want to get a head count before continuing with negotiations or making a proposal. A discussion paper prepared by Northwest Fire and Rescue was circulated on October 22nd, 2019 to help frame the perspective of the service provider (a copy is attached). If the municipality wishes to be part of negotiations, we need to let the Town of Onoway know; council will get additional opportunity for input and would need to approve any agreement that arises from the negotiations (*authorize the Summer Village of Nakamun Park to participate in contract renewal negotiations with Onoway Regional Fire Services, or some other direction as warranted*)

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- (12-13) d) Brownlee LLP, 2020 Emerging Trends in Municipal Law Seminar – attached is a Save the Date for the referenced event. The Edmonton event will be held on February 13th, 2020 at the Edmonton Expo Centre. The cost is \$180 + GST per registrant. *(authorize attendance or accept for information)*
- (14) e) Farm Safety Centre, 2019/2020 Program Support Request – attached is an October 7th, 2019 letter outlining the program highlights. The letter also asks the summer village to renew program support for 2019/2020; the Summer Village of Nakamun Park has donated consistently over the past number of years. The 2018/2019 donation was \$100.00 *(approve a donation of _____ to the Farm Safety Centre and direct Administration to reflect same in the 2020 budget)*
- f) Chief Administrative Officer, Annual Evaluations – a copy of the evaluations sheets will be circulated during the meeting. Council needs to complete their evaluations. Once complete the Mayor will compile and meet with the CAO to review. As per the Municipal Government Act this must be completed annually, so not a huge rush but we typically set a deadline for council to complete their part just to keep everyone on track *(set _____ for Council to submit completed 2019 CAO Evaluation Forms to Mayor Hanssen)*
- g)
- h)
7. Financial
- a) Income and Expenses Sheet – for period ending September 30th, 2019 (to be circulated during the meeting)
- b) Grant Report – as of October 2019, including 2019 provincial budget commitments (to be circulated at meeting time).
8. Councillor Reports
- a) Mayor
- b) Deputy Mayor
- c) Councillor
9. Administration Reports
- a) Administration Report
- b) Public Works Reports
10. Information and Correspondence
- (15-16) a) Town of Mayerthorpe – CPO Reports September 2019
- (17-18) b) Government of Alberta, Services Alberta – October 31st, 2019 letter re: broadband internet connectivity. Administration has

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- prepared a letter confirming our administrative contacts as requested.
- (19-21) c) Lac Ste. Anne County, Joint Media Release – October 9th, 2019, Government of Alberta Draft Police Funding Model Proposal.
- (22-23) d) Town of Mayerthorpe, Police Costing Model – October 15th, 2019 letter in response to the proposal.
- (24-25) e) Government of Alberta, Environment and Parks – October 23rd, 2019 letter responding to council's letter re: concerns with the application process (boat launch application processing time).
- (26) f) Darwell Lagoon Commission – October 15th, 2019, appointment of Mike Yakemchuk as commission project manager for future Darwell Regional Lagoon line expansions.
- (27-28)
and
(29-44) g) Alberta Urban Municipalities Association, 2019 Budget Analysis and Convention Feedback – Attached are two documents for council's information; one is the October 10th, 2019 AUMA Convention recap email and the second is the October 25th, 2019 analysis of the provincial budget.
- (45) h) Alberta Capital Finance Authority – November 7th, 2019 letter advising of the process for dissolving the ACFA (as referenced in the provincial budget). Administration is checking to see if we are a shareholder and need to take further steps.
- (46-49) i) Government of Alberta, Municipal Affairs – September 30th, 2019 letter detailing the results of our 2019 Municipal Indicators Review. This process reviews 13 key indicators for municipal viability.
11. Closed Meeting
a) - N/A
12. Next Meeting Date
a) Schedule the next regular council meeting for December 18th, 2019.
13. Adjournment

Upcoming Meetings:

December 18th, 2019 – Regular Council Meeting
February 29th, 2020 – SVLSACE
January 15th, 2020 – Regular Council Meeting

MINUTES OF THE REGULAR MEETING OF COUNCIL OF THE SUMMER VILLAGE OF NAKAMUN PARK, IN THE PROVINCE OF ALBERTA, HELD ON TUESDAY OCTOBER 15th, 2019 AT 5:00 P.M. AT THE ONOWAY CIVIC CENTRE.

	PRESENT	<p>Mayor: Marge Hanssen Deputy Mayor: Carleigh LeClair Councillor: Harry Kassian</p> <p>Administration: Dwight Moskalyk, CAO</p> <p>Appointments: n/a</p> <p>Absent: n/a</p> <p>Public Works: n/a Public at Large: n/a</p>
1.	CALL TO ORDER	Mayor Hanssen called the meeting to order at 5:00 p.m.
2.	AGENDA 160 - 19	MOVED by Councillor Kassian that the October 15 th , 2019 regular council meeting agenda be approved as presented. CARRIED
3.	MINUTES 161 – 19	MOVED by Deputy Mayor LeClair that the minutes of the September 18 th , 2019 regular council meeting be approved as presented. CARRIED
4.	APPOINTMENT	n/a
5.	BYLAW	n/a
6.	BUSINESS 162 – 19	MOVED by Councillor Kassian that Council supports in principle the Sturgeon River Watershed Alliance’s 2019 Alberta Community Partnership grant application for funding to continue their work in our local watersheds. CARRIED
	163 – 19	MOVED by Mayor Hanssen that Council accept the September 16 th , 2019 memorandum prepared by ISL Engineering and Brian Conger regarding the municipal development plan open house feedback as information. CARRIED
	164 – 19	MOVED by Councillor Kassian that Council maintain a zero percent (0.00%) Franchise Rate on the municipality’s FortisAlberta Franchise Agreement for 2020. CARRIED
	165 - 19	MOVED by Mayor Hanssen that the discussion on the 2020 Emergency Management Stakeholder Summit be deferred until the next meeting, pending additional information regarding price and agenda topics. CARRIED

MINUTES OF THE REGULAR MEETING OF COUNCIL OF THE SUMMER VILLAGE OF NAKAMUN PARK, IN THE PROVINCE OF ALBERTA, HELD ON TUESDAY OCTOBER 15th, 2019 AT 5:00 P.M. AT THE ONOWAY CIVIC CENTRE.

7.	FINANCIAL	n/a
8.	COUNCIL REPORTS 166 - 19	MOVED by Councillor Kassian that the Councillor Reports, as verbally presented, be accepted for information. CARRIED
9.	ADMINISTRATION /PUBLIC WORKS REPORTS 167 – 19	MOVED by Mayor Hanssen that the Administration and Public Works report be accepted for information. CARRIED
10.	INFORMATION / CORRESPONDENCE 168 - 19	MOVED by Councillor Kassian that the following correspondence be accepted for information as presented: <ul style="list-style-type: none"> a) FortisAlberta – September 16th, 2019 letter regarding proposed 2020 distribution rates. Residences looking at a small decrease (-1.2%) and Streetlights Investment looking at a small increase (0.3%). b) Community Voice, Letter to the Editor October 1st, 2019 – notes from a September 17th, 2019 council meeting presentation by concerned residents seeking a dissolution of the Village of Wabamun. c) Alberta Beach, Police Act/Costing Review Letter – October 3rd, 2019 letter expressing concerns with and suggested edits to the Police Act and police funding model review. d) Town of Mayerthorpe – CPO Reports for August 2019 CARRIED
11.	CLOSED MEETING	n/a
12.	NEXT MEETING 169 – 19	MOTION by Mayor Hanssen that the regularly scheduled meeting planned for November 20 th , 2019 be cancelled. CARRIED ②

MINUTES OF THE REGULAR MEETING OF COUNCIL OF THE SUMMER VILLAGE OF NAKAMUN PARK, IN THE PROVINCE OF ALBERTA, HELD ON TUESDAY OCTOBER 15th, 2019 AT 5:00 P.M. AT THE ONOWAY CIVIC CENTRE.

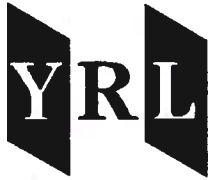
	170 - 19	MOTION by Mayor Hanssen that the next regularly scheduled meeting be held on Monday November 18 th , 2019 at 5:00 p.m. in the Town of Onoway Council Chambers. CARRIED
13.	ADJOURNMENT	Mayor Hanssen declared the meeting adjourned at 6:22 p.m.

Mayor Marge Hanssen

Chief Administrative Officer Dwight Moskalyk

DRAFT

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Yellowhead Regional Library

October 30, 2019

Dwight Moskalyk
Chief Administrative Officer
Summer Village of Nakamun Park

Emailed to ddm@kronprinzconsulting.ca

Dear Dwight,

One of the benefits of Yellowhead Regional Library (YRL) membership is the assignment of YRL allotment funds to the library materials budget of any YRL member public library.

The allotment rate is \$0.75 per capita; based on the current Summer Village of Nakamun Park population of 96, the allotment amount for the 2019 calendar year will be \$72.00. Please review your 2019 choice below and make any changes, if necessary.

Assign the 2020 YRL allotment funds to the following YRL member public library:
Onoway Public Library

As the Summer Village of Nakamun Park does not operate its own library, YRL receives a Library Services Grant from the province which is given directly to the YRL member public library of your choosing.

The estimated 2020 grant rate is \$5.55 per capita and we expect that Municipal Affairs will pay on 2016 population figures. Based on the Summer Village of Nakamun Park 2016 population of 36, the 2020 grant will be \$199.80. Please review your 2019 choice below and make any changes, if necessary.

Assign the 2020 Library Services Grant to the following YRL member public library:
Onoway Public Library

Authorized
Signature _____ Date _____
(Municipal Administrator)

Please return this letter to lhaak@yrl.ab.ca or fax 780-962-2770 by December 2, 2019.

If you have any questions, please do not hesitate to contact me at wsears@yrl.ab.ca or 780-962-2003 (toll free 1-877-962-2003), extension 225.

Thank you for your prompt attention to this matter.

Yours truly,

Wendy Sears Ilnicki
Assistant Director
Yellowhead Regional Library

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**ALBERTA TALKING
RURAL CRIME
TOUR 2019**

**WITH DOUG SCHWEITZER,
MINISTER OF JUSTICE
& SOLICITOR GENERAL**

Nov 4, 2019 6-8 pm
- Calahoo Community Hall
9, 54500 Range Road 275
Sturgeon County
T8R 1Z1

If you can't attend, fill out our Rural Crime Survey at
www.alberta.ca/ruralcrime until October 31, 2019



October 22, 2019

DISCUSSION PAPER: (Not a Quotation or Proposal)

Member Municipalities,

As we enter the contract rate negotiation year, I am writing you directly to confirm if you are looking to renew with us or if you wish to go your own way. Of course, before your municipality can enter into an agreement – or even negotiation, you need an idea of what North West Fire Rescue – Onoway Ltd (North West Fire) intends to offer. Accordingly, below are my general thoughts moving forward:

Level of Service:

North West Fire is currently providing a full array of municipal fire and rescue services. These include, fire safety education, interior and exterior structural firefighting, motor vehicle collisions, wildland / urban interface fires, hazmat first-response, and an enriched medical co-response capacity. As per our agreement in place, this option to renew does not anticipate changes in the service level – merely a review of rates. Accordingly, North West Fire is not intending to change levels of service – except for potential improvements due to additional capacity and efficiencies resulting from the possible addition of new communities to the service group.

Notwithstanding the above, North West Fire advocates that the group proceed with testing from the Fire Underwriters Survey to get a superior tanker shuttle rating for the areas immediately adjacent (8KM) to the Alberta Beach station. With a FUS Accredited Shuttle, Castle Island, Sunset Point, Alberta Beach, & Val Quinton property owners fire protection level would improve, and insurance rates would drop. If the

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municipalities that stand to gain from the change, were to cover the third-party costs of the testing, North West Fire will be willing to provide its apparatus, fuel, and labour for free.

Pricing:

History:

When our hybrid model was new and unproven, negotiation with communities were currently occurring individually directly between North West Fire and each town and village. Later the Town of Onoway took over negotiations with each individual municipality and then represented the original eight (Onoway, Nakamun, Castle Island, Alberta Beach, Val Quentin, South View, & Silversands) municipalities in contracts talks with North West Fire. Late in discussions and just prior to our in-service date, at the request of the Town of Onoway, discussions between Sunset Point and North West Fire were surrendered to Onoway to be completed within the group – now of nine municipalities. Later the Summer Village of Ross Haven approached North West Fire for membership. Ross Haven was referred to Onoway and eventually became the tenth member of the Onoway Regional Fire Services group. Although North West Fire has no specific information on exactly what each municipality pays, it is North West's understanding that the fee-for service pricing was loosely based on our recommended pricing of \$100.00 per title in a community with a physical fire station, \$75.00 per title for lots within 13KM of a fire station (due to reduced insurance rates), and \$50.00 per title for areas beyond 13KM of a fire station. Based on these recommendations, North West's standby fee would be roughly \$240,000.00 per year.

This standby fee allows your fire department to physically exist and provides some stability to the delivery model. The fee covers capital purchases of apparatus, equipment, and personal protective equipment as well as insurance, WCB, training, management, and supervision of Canada's first and only hybrid fire service - Onoway Regional Fire Services (ORFS). ORFS currently consists of 2-stations, 4-apparatus, and 33-members. By any measure, operating two stations for \$240,000.00 INCLUDING capital expenditures represents a fantastic value to member communities, but what makes our delivery model so special is that we provide an enriched level of service at an extremely low rate. Enriched service has

⑦



resulted in faster turn-out (chute) times, higher levels of firefighter training and superior medical co-
response to the member communities. Enriched service HAS AND WILL CONTINUE TO SAVE LIVES.

Pricing Trend & Concerns:

Based on North West Fire's lot price recommendations made in 2015, these prices transpose to a total standby after inflation of approximately \$255,000.00 in 2020. North West Fire has signalled that in general terms we are satisfied with our current remuneration fee and feels the current rate still represents superior value member communities. However, some have expressed concerns that perhaps our delivery model may lose sustainability if adjacent communities are to benefit from our enhanced services without contributing financially or by way of aid to the standby longevity of Onoway Regional Fire. North West Fire has also brought forward the suggestion that perhaps some relief to ratepayers that encounter a false-alarm would be positive with regard to ratepayer relations. These items should be addressed during pricing negotiations.

Pricing Option A (by the lot):

North West Fire's "Option A," is framed around the idea of holding the pricing similar to the current standby rate, but allowing for no-charge and small-fee (fines) for false alarms, and a general fee-for-service reduction in price.

Titles with structures within a municipality with a station \$120.00 + Titles with structures within 13KM \$90.00 + Titles with structures beyond 13KM \$60.00 + bare titles \$30.00

- Increase standby fee on lots with structures only by the lot as described above (roughly 13% increase)
- Decrease standby fees on vacant lots to \$30.00 (average 63% reduction)
- Change false-alarms from full response fees to a series of elevating fines: First one free. Second \$100.00. Third \$500.00 (represents nearly 100% reduction)
- Roll fire pumper hourly rates down to 2016 price of \$280.00 and other apparatus by similar numbers (6% reduction)
- Increase fees to non-member non-mutual aid municipalities to Alberta Transportation rate of \$615.00 (62% increase)

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Pricing Option B (flat rate per station):

North West Fire's "Option B," is still in keeping with the idea of holding the pricing similar to the current standby rate and reducing false-alarm fees, but also reduces the hourly rate considerably, but "Flat-Rates" the operation of the fire stations to:

- First Station \$200,000.00. Additional Stations \$100,000 (roughly 18% increase)
- Change false-alarms from full response fees to a series of elevating fines: First one free. Second \$100.00. Third \$500.00 (represents nearly 100% reduction)
- Roll fire pumper hourly rates down lower than 2016 to \$250.00 and other apparatus by similar numbers (16% reduction)
- Increase fees to non-member non-mutual aid municipalities to Alberta Transportation rate of \$615.00 (62% increase)

Special Expansion Notes:

Seba Beach:

Recently Seba Beach approached North West Fire regarding contracted municipal fire rescue services – either directly with North West or by way of coming into the current group of municipalities. The Seba CAO has suggested that the municipalities of Seba, Betula Beach, Lakeview, and Kapasiwin are seeking a viable alternative to their current fire services provider. North West's recommendation to Seba and to this group is that all parties would be best served by growing the current group. The biggest beneficiary of this addition would be Silversands. With the addition of a Seba Fire Station residents of Silversands would enjoy substantial insurance rate deductions – sometimes up to a 50% savings. The group as a whole would stand to benefit by added capacity because with a 3-station service, the far ends of our range would not be left exposed when any two stations were engaged in a firefight or other emergency. Currently 76% of titles protected by North West Fire have a station within it's boundaries or are within 13KM of a station. With Seba added 87% of titles will have a station or be within 13KM of a station.

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NORTHWEST FIRE RESCUE - ONOWAY



North West Fire would be willing to add Seba and its neighbors either by way of either Pricing Option A or Pricing Option B.

Balance of Lac Ste. Anne:

There is strength in numbers. Adding the remaining communities (Sandy Beach, Sunrise Beach, Birch Cove, & West Cove) will add a degree of long-term sustainability to the fire service. Additional lots will also amortize standby costs over more properties – thus reducing the cost per lot / cost per community for everyone. For the communities of Sandy and Sunrise Beaches, this should be a no-brainer. Not only would they benefit from our enriched services; their ratepayers will enjoy major insurance reductions by way of our mutual aid agreement with Alexander First Nation. If all of the remaining LSAC independents were to come into the fold, North West Fire would happily roll back lot pricing proportionately

Summary:

Regardless of the pricing package chosen by the group and / or if we expand our service. North West Fire Rescue – Onoway's proposals are centered around maintaining current levels of service and holding the overall standby pricing to numbers similar to our current rates. By only barely edging up the annual numbers, members and their ratepayers can enjoy equal or greater savings on the backside by way of eliminating nuisance false-alarm calls and reducing the fee for service charges. We believe this minor re-gigging of rate structure will gross the fire department a similar revenue, but improve the ratepayer relations and the reputation of the Onoway Regional Fire Services group as well as individual member municipalities. Additionally, by way of strategic expansion (adding Seba station, including Sunrise & Sandy, etc) as well as improved water shuttles (FUS Superior tanker shuttle), the municipalities of Silversands, Val Quinton, Alberta Beach, Sunset Point, Sunrise Beach, & Sandy Beach could see insurance deductions in excess of their entire fire services budget, while the other communities could enjoy a decrease in service costs due to economies of scale).

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NORTHWEST FIRE RESCUE - ONOWAY



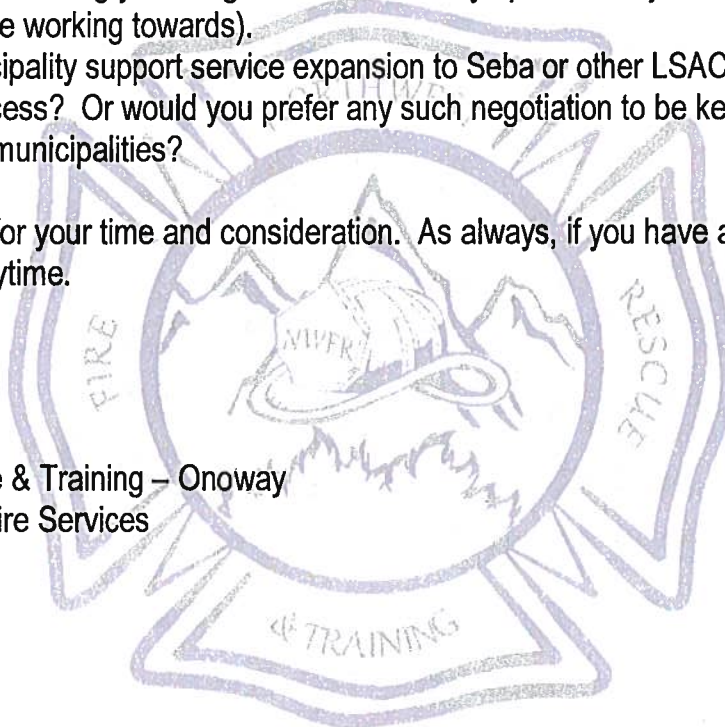
Moving forward, North West Fire is prepared to begin negotiations. Before meaningful communications can begin, your community's intentions must be known. If at all possible, please advise on the following:

- 1) Does your municipality intend to renew with North West Fire Rescue – Onoway / commence negotiations with an aim towards renewals?
- 2) Should your municipality wish to renew with North West Fire, which pricing option do you prefer (note: We are not asking you to agree or endorse any option – we just want to get an idea which way we should be working towards).
- 3) Does your municipality support service expansion to Seba or other LSAC independents / will you assist in the process? Or would you prefer any such negotiation to be kept between North West and the outside municipalities?

I thank you in advance for your time and consideration. As always, if you have any questions, comments, or concerns; call me anytime.

Regards,
North West Fire Rescue & Training – Onoway
o/a Onoway Regional Fire Services

David Ives
Fire Chief



Dear Dwight,

You are invited to the following event:

BROWNLEE LLP PRESENTS: 2020 EMERGING TRENDS IN MUNICIPAL LAW



BROWNLEE LLP
Barristers & Solicitors

SAVE THE DATE



**The latest trends to keep
building strong communities
and adapt to challenging times**

Calgary

February 6, 2020

Best Western Premier Calgary Plaza
Hotel & Conference Centre

Edmonton

February 13, 2020

Edmonton Expo Centre

BrownleeLaw.com

An Exclusive Legal Educational Seminar for Municipal Elected Officials & Employees of Municipalities Only.

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Event to be held at:

Calgary:

Emerging Trends in Municipal Law

Date: Thursday, February 6, 2020

Time: 8:00am-5:00pm

Location: The Best Western Premier Calgary Plaza Hotel

Address: 1316 33 Street NE

→ **Register here: YYC**

Registration \$180 + GST per person

Discounted room rates are available at the Best Western Premier Calgary Plaza Hotel from \$125 for double occupancy. Call 1-403-248-8888 only available until January 6, 2020.

Edmonton:

Emerging Trends in Municipal Law

Date: Thursday, February 13, 2020

Time: 8:00am-5:00pm

Location: Edmonton Expo Centre

Address: 7515 118 Ave NW

→ **Register Here: YEG**

Registration \$180 + GST per person

Discounted room rates are available at the Sutton Place Hotel from \$144 a night. Only available until January 29, 2020. Call 1.866.378.8866 or [click here](#) to book.

**Emerging Trends is proud to be going green! We recommend you use the conference materials which will be available online closer to the date. Please note, we will not have any printed materials on-site.*

Event is by Invitation Only.

We hope you can make it!

Cheers,

Brownlee LLP

PRECILLA THOMPSON | MARKETING ASSISTANT | BROWNLEE LLP

MARKETING

m. 780-497-4800 | d. 780-970-5739 | f. 780-424-3254 | pthompson@brownleelaw.com

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265 East 400 South – Box 291 – Raymond – Alberta – T0K 2S0 – Tel: 403 752-4585 – Fax: 403 752-3643
Email: safetyctr@abfarmsafety.com Website: abfarmsafety.com

October 7, 2019

Summer Village of Nakamun Park
P.O. Box 1250
Onoway, Alberta T0E 1V0

RECEIVED
OCT 10 19

The Farm Safety Centre is a community based organization led by farmers and ranchers with an interest in helping things go right for all individuals in rural Alberta. The centre began a farm safety educational effort called Safety Smarts in 1998.

The program has been delivered continuously since then and is now offered province wide by a team of regional instructors. Rural children across the province receive farm safety presentations in their individual school classrooms each school year. Since 1998 Safety Smarts learning and engagement has involved 732,914 elementary school aged children.

A recent program evaluation indicated that more than 85% of the rural children reached by Safety Smarts are remembering farm safety messages year to year. The evaluation also found that review materials sent home with these rural children are an important bridge to their parents.

The 2019-2020 school year is the 22nd consecutive year of Safety Smarts delivery. The generosity of many continues to make this unique farm safety extension effort possible. We are grateful for each and every dollar donated in support of the important outreach of our charitable organization. A complete 2018-2019 Safety Smarts report is enclosed with this letter, if you have donated to support the program. The complete report can also be found on our website: abfarmsafety.com

With the start of this 2019-2020 school year, we are again inviting Towns & Villages to help out. An annual contribution of \$100 from 200 + Towns/Villages would allow delivery to 4,000 + students this school year. This amount is just 1/5 of what dozens of Hutterite Colonies provide each year to support continued on-colony program delivery to their children.

If this request just will not fit within your budget, we ask you to consider other rural champions in your community who may be interested in lending a hand and donating a modest amount. In our current regulatory focused environment, it seems that family farms and the individuals on them are being somewhat forgotten. Let's look after our own and together sustain this successful farm safety initiative for another 20+ years!

As a charity registered with Canada Revenue Agency, we are able to issue charitable tax receipts for all donations.

We express heartfelt thanks to Town and Villages who are consistent and generous contributors. Their consistency is essential to the sustainability of Safety Smarts. In 2018 more than 290 entities of all types helped fund Safety Smarts.

We would be pleased to provide additional information, upon request. Thank you for your time.

Sincerely,

Laura Nelson
Executive Director
Farm Safety Centre

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Town of Mayerthorpe

Report Range : 2019/09/01 0000 to 2019/09/30 2359 **Report Title :** NAKAMUN DAILY EVENTS

9/6/2019

TOWN OF MAYERTHORPE

Events:	
Date/Time	Officer
	Backup Officers
	Group
Event	
Location	

2019/09/06 0900 DAWN, DWIGHT
2019/09/06 1030 TOWN OF MAYERTHORPE

GENERAL PATROL
NAKAMUN PARK
SUMMER VILLAGE

PATROLLED TALL THE ROADS, BUT VERY QUIET MORNING, ABSOLUTELY ZERO TRAFFIC AND VERY LITTLE EVEN HAPPENING AT RESIDENCES THIS MORNING

9/14/2019

TOWN OF MAYERTHORPE

Events:	
Date/Time	Officer
	Backup Officers
	Group
Event	
Location	

2019/09/14 1800 DAWN, DWIGHT
2019/09/14 1900 TOWN OF MAYERTHORPE

GENERAL PATROL
NAKAMUN PARK
SUMMER VILLAGE

PATROLLED THE VILLAGE, BEAUTIFUL DAY TODAY BUT NOT A LOT OF ACTIVITY LIKE THE OTHER SUMMER VILLAGES . A FEW FOLKS OUT DOING FALL CLEAN UP

9/20/2019

TOWN OF MAYERTHORPE

Events:	
Date/Time	Officer
	Backup Officers
	Group
Event	
Location	

2019/09/20 1200 DAWN, DWIGHT
2019/09/20 1330

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TOWN OF MAYERTHORPE

GENERAL PATROL
NAKAMUN PARK
SUMMER VILLAGE

PATROLLED SUMMER VILLAGE, NICE DAY WITH A FEW PEOPLE DOING OUTSIDE WORK IN A FEW RESIDENCES.
VERY LITTLE TRAFFIC TODAY. MOSTLY CHECKING RESIDENCES OUT TODAY

9/27/2019

TOWN OF MAYERTHORPE

Events:	
Date/Time	Officer
	Backup Officers
	Group
Event	
Location	

2019/09/27 1300	DAWN, DWIGHT
2019/09/27 1400	TOWN OF MAYERTHORPE

ADMIN-FIELD
NAKAMUN PARK
RE-WORK REPORT EXEC
WORKING WITH REPORT EXEC TO SEPARATE SUMMER VILLAGES UNDER MAYERTHORPE GROUP

Total Events: 4

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ALBERTA

SERVICE ALBERTA

*Office of the Minister
MLA, Strathcona-Sherwood Park*

AR36637

October 31, 2019

Her Worship Marge Hanssen
Mayor, Summer Village of Nakamun Park
PO Box 1250
Onoway, AB T0E 1V0



Dear Her Worship Hanssen:

I am reaching out to you with regard to the important issue of broadband internet. On my recent tour of Alberta, I met with hundreds of Albertans including elected officials, community representatives, small business leaders, and concerned citizens across 36 communities.

It quickly became clear the pressing need for improved access to high-speed broadband and the challenges that rural and remote communities are facing in its absence. I also heard inspiring examples of communities working together to overcome the connectivity challenges head-on with innovative local solutions, often in partnership with regional neighbours.

As Minister of Service Alberta, I am committed to continue working with municipalities, telecommunications providers, and infrastructure owners to find ways to expand high-speed broadband services across the province. During my tour I was able to strengthen relationships with key stakeholders, and I want my department to foster this dialogue with elected representatives, municipal officials, and business leaders across the province. To help nurture this ongoing collaboration and dialogue, I am requesting the following information:

- The name of a designated contact within your organization for broadband.
- Contact information for that individual, including an email address and telephone number.
- If applicable, a short summary of current plans or initiatives your municipality is involved in for expanding access to high-speed broadband to your community.

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My department's contact person is Richard Bates, Provincial Broadband Business Analyst, and he can be reached at richard.bates@gov.ab.ca. Please use the subject line, "Designated broadband contact". If you have any questions, you may contact Richard by telephone at 780-422-0198. To call toll-free, dial 310-0000 and then the number.

Thank you for your cooperation. I look forward to working with you on these issues.

Sincerely,

A handwritten signature in black ink that reads "Nate Glubish". The signature is written in a cursive, slightly slanted style.

Honourable Nate Glubish
Minister of Service Alberta

cc: Honourable Kaycee Madu
Minister of Municipal Affairs



JOINT MEDIA RELEASE IN RESPONSE TO ALBERTA JUSTICE AND SOLICITOR GENERAL'S DRAFT POLICE FUNDING MODEL

Municipal Leaders Express Collective Concern Over Costs and Effects of Contemplated Change

Sangudo, Alberta, Wednesday, October 9, 2019 – Municipal councils and administrators in Alberta's Lac Ste. Anne region seek to jointly inform ratepayers about the provincial government's contemplated plan to offload policing costs onto rural areas. Collectively and through its various media channels, the County and its neighbours will continue to engage ratepayers, municipal partners and the Government of Alberta in an ongoing dialogue about this important matter and its potential impacts on rural communities.

Province Pitches Radical Fiscal Change in Uncertain Terms

Presently, residents in rural municipalities — and urban municipalities (Town, Villages and Summer Villages) under 5,000 population — do not directly pay for policing through their municipal taxes. Under the new model that the Government of Alberta proposed to municipalities this fall, these communities would begin paying between 15 to 70 percent of policing costs. Charts on the following page show the resultant financial impact to local municipalities if the proposed model is implemented. At the top end of the model, this would represent a burden of up to \$1.4 million for Lac Ste. Anne County — meaning an increase of more than \$400 per year to the average taxpayer.

The proposed model can be viewed on the Lac Ste. Anne County website at [LSAC.ca/police-funding](https://www.lacsteanne.ca/police-funding).

Notably, this proposed cost structure comes with no mention of a corresponding increase in police service.

"Our understanding is that any monies collected under the Province's new model would be dumped into a black hole rather than invested back into rural policing," shared Lac Ste. Anne County Reeve Joe Blakeman. "I'm confident our constituents would agree that paying considerably more for the same level of service is a losing proposition. This is why we need to ensure our voice is unified and amplified on this issue." Revenue from the model was originally earmarked for general reserves, but the Province has since changed its position, announcing in recent weeks that revenue from the cost recovery will instead feed back into policing services and public safety.

Municipal Dissent and Attempts at Dialogue with the Province

Alberta's Minister of Justice and Solicitor General (JSG) Doug Schweitzer introduced this model to municipalities during a webinar on September 6, 2019. The content and tone of this webinar suggested to attendees that the proposed costs would come with no expectation of a corresponding increase in police service. A video of the webinar recording, as well as a PDF containing slides from the webinar, can be viewed at [LSAC.ca/police-funding](https://www.lacsteanne.ca/police-funding).

Following the webinar, Lac Ste. Anne County and its neighbours voiced their concerns to JSG Schweitzer that:

- If implemented, the proposed model would place a considerable financial burden on resource-strapped municipalities
- There is no mention of why the Province wants to change the formula or where the money would end up
- There is ambiguity over what – if any – additional policing resources municipalities could expect to receive
- The Province's responses to questions from municipal leaders have been noncommittal and ever-shifting

In response to the questions and concerns posed by municipal leaders in the wake of the September 6 webinar, the Province modified its original position; stating on September 20 that:

- Consultations are ongoing and no decisions have been made yet on a new police-costing model
- Regardless of which model is chosen (if any), any contributions collected will be re-invested into frontline policing, leading to an overall increase in funding for police services in Alberta
- The model has not been finalized and the Province is only at the beginning of the consultation process

Following the September 6 webinar, JSG Schweitzer received requests for in-person meetings with municipal leaders to review questions and concerns related to the proposed model. Instead of granting individual requests, a follow-up webinar was held on October 4 with no stated mandate. During this hour-long audio-only webinar, a panel of representatives from the Justice and Solicitor General and Alberta Municipal Affairs answered questions posed via text by municipalities in attendance.

The October 4 JSG webinar contained no new or substantive information. Many of the pointed questions posed by municipal leaders in attendance were deflected with blanket responses such as “we can’t speak to the thought process behind this initiative;” “we haven’t contemplated your question before;” and “we encourage you to contact your Minister or MLA so we can consider your comments.” An explanation from panelists on what happens next was similarly vague. Attendees were told that the police funding model is still in its consultation stage, and that further conversations would occur after October 15 to determine how the model might look if it were to go ahead. When it is made available, a full transcript of this webinar will be posted at [LSAC.ca/police-funding](https://lsac.ca/police-funding).

In addition to the two webinars, the Province has given municipalities until October 15 to complete an online survey and submit written statements to Minister Schweitzer regarding the proposed costing model. Reeve Blakeman discounts the validity of a survey in which questions are clearly skewed in favour of the JSG’s intended direction. “This survey is eerily similar to the Province’s originally-voiced intent that this will be a mandatory program, and that it’s just the level of funding that is yet to be determined,” shared the Reeve.

Blakeman also noted that, to date, the Province has only sought engagement from the municipal elected, administration and related stakeholders. “We will continue to lobby on behalf of our residents,” he continued, “but for this dialogue to be meaningful and reciprocal, the Province needs to allow *all* municipal taxpayers in rural and smaller urban centers to have a seat at the table. As municipal officials, we keep being told to voice our concerns to the MLA and Justice Minister. I encourage the ratepayers of rural Alberta to do so as well.”

Municipal Leaders Continue to Advocate for Ratepayers

The process that follows the October 15 deadline has not been made clear, but provincial messaging indicates that: “Feedback will signal to the Government of Alberta what aspects require further consideration. Information gathered from this written feedback will inform the next steps.”

A common concern shared by the County and its neighbours is that without any clarity on the scale at which municipalities will be charged, or the resultant effect on policing levels – it is nearly impossible to chart a course or manage ratepayer expectations. “The province’s vacillating stance on this important issue does not give us much room to maneuver,” continued Reeve Blakeman. “What we can do, however, is continue our dialogue among regional councillors, administrators and community members; share any information as it becomes available; and make sure our voice is heard loud and clear.”

“As this matter progresses, the County and its municipal neighbours will continue to advocate for the needs and priorities of ratepayers. We need to send a clear and consistent message to the Province regarding what appears to be an ill-conceived and poorly-communicated initiative.”

Impacts to the Lac Ste. Anne region of the contemplated police funding model are shown on the following page. News updates and related resources – including contact information for the Minister of Justice and Solicitor General and the MLA for Lac Ste. Anne-Parkland – are available on the Lac Ste. Anne County website at [LSAC.ca/police-funding](https://lsac.ca/police-funding).

Projected Impacts of Contemplated Police Funding Model at Proposed Contribution Levels

LAC STE. ANNE COUNTY

POP. 10,899

Contribution	Operating Budget*	Total Policing Cost	Budget %
15%	\$ 22,622,326.00	\$ 304,893.00	2.24%
30%	\$ 22,622,326.00	\$ 609,897.00	4.49%
40%	\$ 22,622,326.00	\$ 812,467.00	5.98%
50%	\$ 22,622,326.00	\$ 1,016,020.00	7.48%
60%	\$ 22,622,326.00	\$ 1,218,700.00	8.97%
70%	\$ 22,622,326.00	\$ 1,422,254.00	10.47%

TOWN OF ONOWAY

POP. 1,029

Contribution	Operating Budget*	Total Policing Cost	Budget %
15%	\$ 1,242,683.00	\$ 24,112.00	1.94%
30%	\$ 1,242,683.00	\$ 48,224.00	3.88%
40%	\$ 1,242,683.00	\$ 64,253.00	5.17%
50%	\$ 1,242,683.00	\$ 80,350.00	6.46%
60%	\$ 1,242,683.00	\$ 96,739.00	7.75%
70%	\$ 1,242,683.00	\$ 112,477.00	9.05%

VILLAGE OF ALBERTA BEACH

POP. 1,018

Contribution	Operating Budget**	Total Policing Cost	Budget %
15%	\$ 2,678,938.00	\$ 28,639.00	1.62%
30%	\$ 2,678,938.00	\$ 57,279.00	3.25%
40%	\$ 2,678,938.00	\$ 76,317.00	4.32%
50%	\$ 2,678,938.00	\$ 95,437.00	5.41%
60%	\$ 2,678,938.00	\$ 114,476.00	6.49%
70%	\$ 2,678,938.00	\$ 133,596.00	7.57%

SUMMER VILLAGE OF SILVER SANDS

POP. 160

Contribution	Operating Budget*	Total Policing Cost	Budget %
15%	\$ 369,640.00	\$ 6,646.00	1.76%
30%	\$ 369,640.00	\$ 13,292.00	3.59%
40%	\$ 369,640.00	\$ 17,710.00	4.79%
50%	\$ 369,640.00	\$ 22,147.00	5.99%
60%	\$ 369,640.00	\$ 26,565.00	7.18%
70%	\$ 369,640.00	\$ 31,002.00	8.20%

SUMMER VILLAGE OF SOUTH VIEW

POP. 67

Contribution	Operating Budget*	Total Policing Cost	Budget %
15%	\$ 181,207.00	\$ 2,419.00	1.33%
30%	\$ 181,207.00	\$ 4,839.00	2.67%
40%	\$ 181,207.00	\$ 6,447.00	3.55%
50%	\$ 181,207.00	\$ 8,063.00	4.44%
60%	\$ 181,207.00	\$ 9,671.00	5.33%
70%	\$ 181,207.00	\$ 11,286.00	6.22%

SUMMER VILLAGE OF YELLOWSTONE

POP. 137

Contribution	Operating Budget*	Total Policing Cost	Budget %
15%	\$ 287,126.00	\$ 4,799.00	1.67%
30%	\$ 287,126.00	\$ 9,599.00	3.34%
40%	\$ 287,126.00	\$ 12,789.00	4.45%
50%	\$ 287,126.00	\$ 15,994.00	5.57%
60%	\$ 287,126.00	\$ 19,184.00	6.68%
70%	\$ 287,126.00	\$ 22,388.00	7.79%

SUMMER VILLAGE OF WEST COVE

POP. 149

Contribution	Operating Budget*	Total Policing Cost	Budget %
15%	\$ 300,503.00	\$ 6,267.00	2.08%
30%	\$ 300,503.00	\$ 12,535.00	4.17%
40%	\$ 300,503.00	\$ 16,701.00	5.55%
50%	\$ 300,503.00	\$ 20,885.00	6.95%
60%	\$ 300,503.00	\$ 25,051.00	8.33%
70%	\$ 300,503.00	\$ 29,235.00	9.72%

SUMMER VILLAGE OF SUNRISE BEACH

POP. 135

Contribution	Operating Budget*	Total Policing Cost	Budget %
15%	\$ 237,040.00	\$ 3,716.00	1.56%
30%	\$ 237,040.00	\$ 7,432.00	3.13%
40%	\$ 237,040.00	\$ 9,903.00	4.17%
50%	\$ 237,040.00	\$ 12,384.00	5.22%
60%	\$ 237,040.00	\$ 14,854.00	6.26%
70%	\$ 237,040.00	\$ 17,335.00	7.31%

*In some cases, 2019 municipal operating budgets are being finalized and are subject to slight variance. These figures are shown for general comparison purposes only.

**The Alberta Beach 2019 operating budget amount of \$2,678,938.00 is inclusive of fees for water, sewer and garbage.

Ratepayers are Encouraged to Get Involved

Please visit LSAC.ca/police-funding for news updates; background information; Government of Alberta communications materials; and contact information for Shane Getson, MLA for Lac Ste. Anne-Parkland, and Doug Schweitzer, Alberta's Minister of Justice and Solicitor General.

Box 219, Sangudo AB T0E 2A0

T 780.785.3411 TF 1.866.880.5722 F 780.785.2359 E LSAC@LSAC.ca

www.LSAC.ca

(21)



Mayerthorpe

October 15, 2019

Honourable Doug Schweitzer
Office of the Minister of Justice and Solicitor General
424 Legislature Building
10800 - 97 Avenue
Edmonton, AB
T5K 2B6

RECEIVED
OCT 24 11 19

Dear Minister Schweitzer:

Re: Provincial Police Costing Model

Allow me first to congratulate you on a very successful campaign during the Provincial Election and on your appointment as Minister of Justice and Solicitor General. Our municipality looks forward to working with you to make all communities stronger and more sustainable through effective governance and cooperation with your Ministry.

A review of the police funding model is long overdue and supported by the AUMA. Our town, like most communities, understands the need for an equitable solution. We are, however, concerned about a one-size-fits-all approach to change.

Mayerthorpe has its own unique complexities and challenges. 31.2% of our total assessment is exempt and, like a lot of small communities, our tax base being supported by a single industry; agriculture. Additionally, 22% of the 1320 people who call Mayerthorpe home are seniors.

The Town of Mayerthorpe asks that you consider the following in your review of the proposed Provincial Police Costing Model:

- Implement a population threshold of 2,500 and under as being exempt. Most communities under 2,500 are summer villages, villages and small towns who do not have the ability to absorb policing costs;
- Implement a phased-in approach thereby reducing the immediate impact on municipal taxes;
- Incorporate a Crime Severity Index modifier into the formula to reflect where crime is low and where crime is high;
- Enable those communities with Community Peace Officer(s) to opt out of paying towards policing costs;
- For communities with Community Peace Officer(s), establish a formula to reduce policing costs;
- Establish police costing as a provincial requisition enabling transparency on municipal tax notices;

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- Ensure the formula allows that any police costing that is unrecoverable through the taxation process is refunded to the municipality upon application for reimbursement;
- Commit to a policy such that new police funding be allocated to increasing capacity, increasing existing service levels, investment in new community programs, enhancing officer training, and addressing pay inequities.

I trust this input will assist you and your staff in designing a made-in-Alberta model for police costing and I look forward to collaborating with your Ministry on this and other initiatives.

Once again, I congratulate you on your appointment as Minister of Justice and Solicitor General and thank you in advance for your consideration of our input on this matter.

Respectfully,



Janet Jabush
Mayor

/krs

- cc. Honourable Jason Kenny, Premier of Alberta
Honourable Shane Getson, MLA Lac Ste. Anne - Parkland
Honourable Kacee Madu, Minister of Alberta Municipal Affairs
President Barry Morishita, Alberta Urban Municipalities Association
Mayor Judy Tracy, Town of Onoway
Mayor Jim Benedict, Village of Alberta Beach
Mayors of Summer Villages of Lac Ste. Anne East
Reeve Joe Blakeman, Lac Ste. Anne County



101772

ALBERTA
ENVIRONMENT AND PARKS

*Office of the Minister
Government House Leader
MLA, Rimbey-Rocky Mountain House-Sundre*

OCT 23 2019

Her Worship Marge Hanssen, Mayor
Summer Village of Nakamun Park
PO Box 1250
Onoway AB T0E 1V0
cao@svnakamun.com

Dear Mayor Hanssen:

Thank you for your letter regarding Environment and Parks' *Water Act* application review process. I appreciate your interest in seeing Alberta's programs and processes run smoothly and thank you for sharing your thoughts.

To ensure fairness and transparency in prioritizing applications, the department applies the principle of first-in-time, first-in-line, though an application may be expedited if the project involves seasonal work, economic growth or associated funding and/or grants.

I recognize that due to the current workload, there is a delay of six-to-eight months from the time the department receives an application until the application's review, and I acknowledge the implications of this delay in processing. I value your suggestions for reviewing the department's processes. Environment and Parks is undertaking initiatives that align with your suggestions and is working to reduce the current backlog by streamlining the application review process using technology-based solutions, along with introducing efficiencies into the process. For example, the new online One-Stop system was introduced in January 2019. The department is also reviewing the entire regulatory procedure and process from a technical and business perspective for improvements to One-Stop, along with other regulatory processes.

The department confirms receipt of the Summer Village of Nakamun Park's *Water Act* application for repair and ongoing maintenance as of July 18, 2019. It is currently in the queue waiting for review. I appreciate the Summer Village of Nakamun Park's commitment to obtaining the required regulatory approvals prior to initiating the work. If you have further questions about the application or wish to check on its status, I encourage you to contact Darrell Kentner, Approvals Manager, in our Whitecourt office, at 780-778-7255 (dial 310-0000 for a toll-free connection) or at darrell.kentner@gov.ab.ca.

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Thank you again for taking the time to write and sharing your suggestions for improvement.

Sincerely,



Jason Nixon
Minister

cc: Honourable Grant Hunter
Associate Minister of Red Tape Reduction

Shane Getson, MLA
Lac Ste. Anne-Parkland

Mark Brisson
Treasury Board and Finance, Red Tape Reduction

Darrell Kentner
Environment and Parks

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DARWELL LAGOON COMMISSION
Box 219
Sangudo, Alberta T0E 2A0
Phone: (780) 785-3411 or 1-866-880-5722

October 15, 2019

Dear Darwell Regional Line Partners:

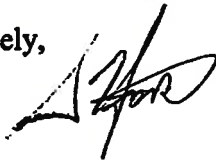
Re: Engagement for Project Manager

It is with great enthusiasm the Darwell Lagoon Commission, would like to announce to all Darwell Regional Line partners, that the Darwell Lagoon Commission has engaged Mike Yakemchuk with MyAlta Ventures to be the project manager for phase one of the Darwell Regional Line.

MyAlta Ventures has a wealth of knowledge regarding Sewer mains, and the water for life program. As well they were the project manager for the N43 Forcemain line, which we believe will be a huge asset to the Darwell Regional Line.

If you require any further information, please contact Manager Joe Duplessie for more information at the County office 1-866-880-5722 or via email at jduplessie@lsac.ca.

Sincerely,



Steve Hoyda
Darwell Lagoon Commission Chair.

cc. Joe Duplessie Manager Darwell Lagoon Commission
North 43 Lagoon Commission Board

26

Wendy Wildman

From: President <President@auma.ca>
Sent: October 10, 2019 8:46 AM
Subject: AUMA Convention: What we heard from the Province

Dear Municipal Colleagues,

As AUMA President, and on behalf of the Board of Directors, I want to express my gratitude to everyone who attended AUMA's 2019 Convention. We appreciate the investment you made to join almost 1,200 municipal leaders from across Alberta even though it meant time away from family and your many responsibilities. Your enthusiastic participation contributed to an electric event from which I hope you gained great value.

We were delighted to have over half of our provincial colleagues attend Convention. Many attendees told me the highlight of Convention was the ability to connect directly with government representatives who attended education sessions, networked with members, and engaged in dialogue sessions. These interactions gave us the timely opportunity to clearly communicate our key priorities and to hear from MLAs and Cabinet Ministers prior to the budget announcement on October 24.

From Minister Madu we heard "we will all need to share in the recovery before we can share in the prosperity that lies ahead." Premier Kenney told us budget cuts will not be as severe as those of 1993.

It is important that we hold them to their statements, so I want to make clear AUMA's expectations on our key priorities.

- **Municipal Funding Framework (MFF)** – We understand the government's fiscal situation and we are willing to join with them in restraint if it contributes to the long-term wellbeing of all Albertans. They included in their platform document that it is important municipalities have adequate and predictable long-term funding. We are looking forward to seeing this acknowledgement reflected in the budget.
- **Police Resource Funding** – Minister Madu was explicit when he stated that any new funds generated under a new police funding model will be used to invest in more policing, not less. This commitment was encouraging and we expect the new police funding formula to also be based on need, the ability to pay, and to include 'a say for pay'. We have more meetings planned with the government and will continue to advance these points.
- **Cannabis Property Tax Assessments** – While Minister Toews said the cannabis industry is yet to generate adequate revenues for the government, we anticipate that the industry will be revenue-generating in the future. Once it is, we will continue to impress upon the Provincial Government that the Federal Government increased the percentage of the cannabis excise tax to 75% with the intent that a portion of these revenues would be shared with municipalities. Other provinces already have long-term funding agreements in place.

Minister Madu said he would entertain the idea of changing the regulations around Property Tax Assessment for industrial-scale producers. However, he also acknowledged that the exemptions "are there for a reason." We will continue our efforts on this issue because too many of our residents and businesses are subsidizing the services and infrastructure cannabis producers are using for free.

- **Extended Producer Responsibility (EPR)** – Minister Nixon said he is aware of AUMA's report on EPR and wants to explore all options before developing a made-in-Alberta solution. We have paved the way for the government to take appropriate action on this issue and I am optimistic that they will value our vision.
- **Red Tape** – Premier Kenney told AUMA members that the government is reducing red tape by one-third, making "Alberta the most competitive jurisdiction in North America for investment and job creation". We are pleased that he said he would remove unnecessary reporting and oversight on municipalities and that he is looking forward to a greater partnership with our member municipalities in Team Alberta's efforts to promote our energy industry.

The AUMA team and I will keep you updated on our progress on these priorities. We will be issuing a news release with our initial impressions of the budget the day it is released. I will be down at the Legislature asking questions to

our provincial colleagues to understand the municipal implications of the budget. Lastly, we are working with the Provincial Government to schedule a webinar for our members shortly after the budget is released. Stay tuned for more information.

As an association, it is essential we are coordinated and speak with a single voice. Your ongoing engagement in AUMA's advocacy is crucial to our collective success and in helping Strong Communities Build Alberta.

Barry Morishita | President
Mayor, City of Brooks

C: 403.363.9224 | president@auma.ca

Alberta Municipal Place | 300 8616-51 Ave Edmonton, AB T6E 6E6

Toll Free: 310-AUMA | www.auma.ca



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AMP
ALBERTA
MUNICIPAL
ASSOCIATION

Preliminary Analysis of the Government
of Alberta's 2019 Budget

October 25, 2019

AUMA

TM

AMSC

TM

WE ARE
economies
OF SCALE

WE ARE THE
support
YOU NEED

WE ARE THE
experts
IN MUNICIPALITIES

WE ARE YOUR
advocate

Introduction

AUMA expected a budget of restraint, and that is what the province delivered.

At the same time, Minister Toews' budget speech emphasized the priorities laid out in the UCP platform:

- Getting Albertans back to work
- Making life better for Albertans
- Standing up for Alberta

While the budget advances many UCP commitments, a great deal of work remains to establish the provincial- municipal partnership required to restore the Alberta advantage.

AUMA and its members are up to the challenges presented by the current period of fiscal restraint. However, many of the cuts made in this budget compromise municipalities' ability to support and execute the goals laid out by our provincial government. Municipalities are key to achieving real change for communities where Albertans live, work, and thrive, but the funding allocated, and costs downloaded to municipalities in this budget mean that the tools, strategies and resources for success may be out of reach. (For example, while the province reduces its budget by 2.8 per cent over the next four years, it has proposed reducing our infrastructure funding by almost 10 times that amount.)

The following document includes AUMA's preliminary analysis of Budget 2019 and how it relates to municipal priorities and the financial future of Alberta communities. In addition, it summarizes the province's fiscal outlook and includes highlights of ministry business plans that most impact our communities.

Priorities for Alberta's Municipal Governments

AUMA and our members have been calling on the province to recognize that strong communities build Alberta. We have highlighted priority items that require partnership between municipalities and the province to address. These include:

Adequate, predictable, and sustainable infrastructure funding

AUMA was pleased that the UCP platform acknowledged that "municipalities need a positive partnership with the provincial government and long-range planning to meet their community planning." We also appreciate that Budget 2019 indicates the province will legislate a new Local Government Fiscal Framework (LGFF) linked to provincial revenue.

Regrettably, when it is introduced in 2022-23, the LGFF's base amount will be 30 per cent less than 2017 funding levels. In addition, this base funding will only grow at half the rate of revenue growth. In addition, the intent of establishing a positive partnership is undermined by the province tearing up the *City Charter Fiscal Framework Act*. This is a broken election platform promise.

Increased Resources for Policing

AUMA has been advocating for a more equitable police funding model and broader review of the Police Act as part of a strategy to increase the police resources available on the ground to support community safety. Budget 2019 notes that the current distribution model for municipal policing grants will be maintained, and we look forward to a plan for a comprehensive review of police resourcing issues.

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Cannabis Revenue Sharing

Municipalities are at the front lines of providing protection services and preventative social programs in communities large and small. The province projects cannabis tax revenues of \$70 million in 2019-20, \$74 million in 2020-21, \$79 million in 2021-22, and \$84 million in 2022-23. However, the budget does not include any plans to share this revenue with municipalities, who bear the costs for providing administrative oversight for cannabis legalization, including stores, land use planning and more.

Access to High Speed Internet

Improved access to highspeed internet is key to achieving the province's goals of attracting businesses, tourists and immigrants to Alberta. While Service Alberta's business plan mentions developing a strategy to high-speed broadband, it does not appear to include any funding for this initiative.

Modernizing Alberta's Recycling Framework

AUMA is asking the provincial government to introduce an Extended Producer Responsibility (EPR) paper and packaging program and expand existing recycling programs. Alberta's municipalities are struggling with increased municipal recycling costs, and lack of action by the Government of Alberta is forcing municipalities to spend more to operate residential recycling programs.

While additional funding is not required to implement these programs, the Environment and Parks business plan does not currently include a strategy to implement these measures.

Red Tape Reduction

The provincial government reaffirmed its promise to reduce one-third of regulatory requirements in the Government of Alberta statutes, regulations, policies, guidelines, and forms. \$1.5 million is allocated to support removing needless red tape in Budget 2019.

With feedback from municipalities, AUMA provided the province a thorough red tape reduction analysis, which we submitted to the provincial government in August 2019. Our recommendations highlight ways that municipal and provincial governments can work together to:

- reduce the Alberta government's footprint;
- explore alternative service delivery to provide services;
- streamline the regulatory process for approvals;
- implement outcome-based regulations; and
- simplify provincial grant criteria and administration.

The red tape reduction initiative is emblematic of the opportunity for municipalities and the province to work collaboratively toward common goals, if the right resources are in place.

Municipalities are the most efficient stewards of financial resources. They are continually required to make tough economic decisions, since, unlike the other two orders of government, municipalities cannot run operating deficits. While strong communities build Alberta, municipalities will have to make tough decisions without adequate support for items that were cut in this provincial budget.

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Planning for your community's financial future

Core Capital Funding to Municipal Governments (\$ millions)

Capital Program	2018-19 Budget	2019-20 Budget	2020-21 Forecast	2021-22 Forecast	2022-23 Forecast
Municipal Sustainability Initiative (MSI) Capital ¹	694	694	600	525	-
Basic Municipal Transportation Grant (BMTG)	344	347	363	372	-
Local Government Fiscal Framework (LGFF)	-	-	-	-	860
Water for Life	75	40	51	50	50
Municipal Water and Wastewater Partnership	45	32	18	27	23
Strategic Transportation Infrastructure Program (STIP)	27	22	15	21	25
Alberta Community Transit Fund	22	-	-	-	-
Alberta Community Resilience Program	-	23	20	-	-
First Nations Water Tie-In Program	24	18	13	12	10
Subtotal	1,231	1,176 (4.5%)	1,080 (8.1%)	1,007 (6.7%)	968 (3.9%)

Capital Funding Linked to Government of Canada Funding Programs

Gas Tax Fund (GTF)	230	477	244	255	255
Green TRIP	250	125	60	5	-
Public Transit Infrastructure Fund (PTIF) – Phase 1	137	138	35	-	-
Clean Water Wastewater Fund (CWWF) – Phase 1	59	77	20	-	-
New Building Canada Fund – Small Communities Fund	17	10	-	-	-
Edmonton and Calgary LRT	-	151	192	485	569
Subtotal	692	978 (41.4%)	551 (43.7%)	745 (35.2%)	824 (10.6%)
Total – Core Capital Funding	1,923	2,154 12.0%	1,631 (24.3%)	1,752 7.4%	1,792 2.3%

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¹ Each of the 2018-19 and 2019-20 figures includes 50% (\$400 million) of the March 2018 advance of \$800 million in MSI Capital. AUMA opted to present it in this format to demonstrate the year-to-year comparison of funding even though 2019-20 MSI Capital is actually \$294 million.

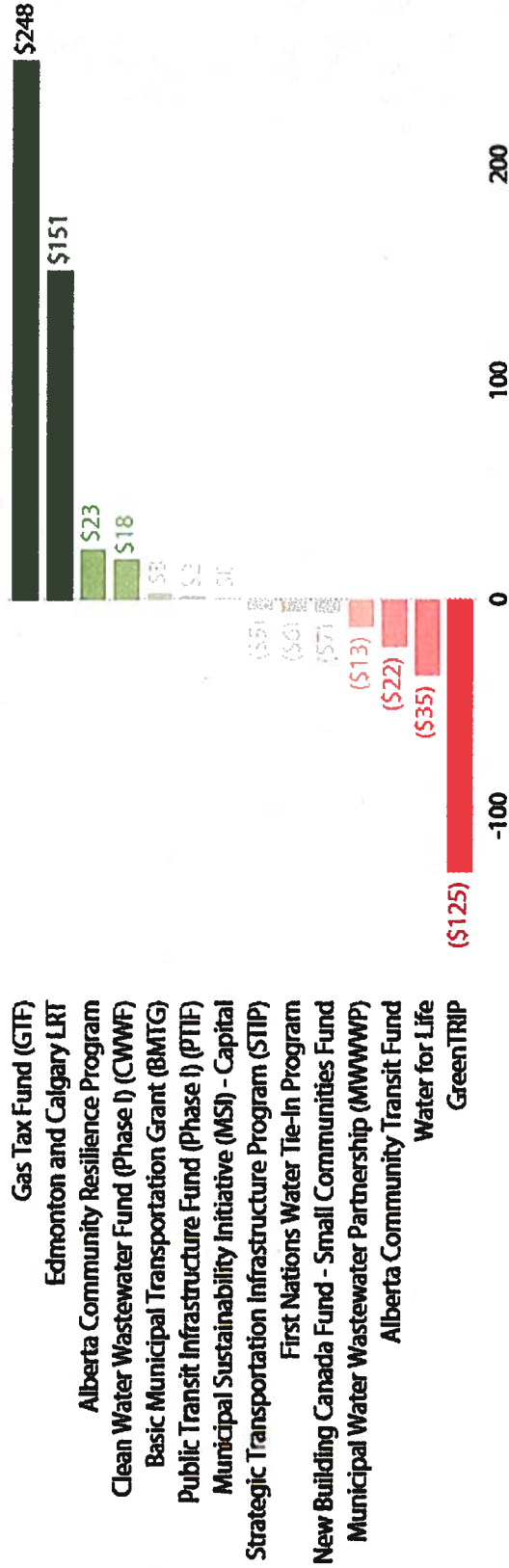


Summary of changes in capital funding for municipalities

Compared to Budget 2018, there has been an increase in capital funding for Alberta municipalities. However much of this increase can be attributed to the federal government's doubling of the Gas Tax Fund and investments in light rail transit for Edmonton and Calgary. The Edmonton and Calgary LRT program is part of a 10-year \$3 billion commitment, where the majority of cash flows are now being deferred until after 2022-23. While a number of municipal programs declined in funding in 2019-20, many of the reductions were expected as Budget 2018 had forecasted reductions for programs such as Water for Life, Municipal Water Wastewater Partnership, Strategic Transportation Infrastructure Program. Other notable items include:

- MSI Operating and Capital were fully funded as per the commitments in Budget 2018. More information about MSI and its future is available on page 6-7.
- The declines in GreenTRIP and the New Building Canada Fund – Small Communities Fund were expected as the programs are closed, and the budget only represents the remaining cashflows.
- Budget 2019 increased funding for the Alberta Community Resilience Program but announced that it will end in 2020-21.

Year-over-year change in municipal funding: Budget 2019 versus Budget 2018 (\$ millions)



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Core Operating Funding to Municipal Governments (\$ millions)

Operating Program	2018-19 Budget	2019-20 Budget	Note
Municipal Sustainability Initiative (MSI) – Operating	30.0	30.0	
Alberta Community Partnership	18.5	16.5	1
Family and Community Support Services (FCSS)	100.7	100.0	2
Municipal Police Assistance Grant	57.7	57.7	3
Police Officer Grant Program	30.0	30.0	3
Grants in Place of Taxes (GIPOT)	58.7	44.6	4
Total – Core Operating Funding	295.6	278.8	

Notes

1. The \$2 million reduction to the Alberta Community Partnership means that there will be less funding available for local capacity building and regional collaboration initiatives.
2. FCSS funding remains stable and the Ministry's business plan indicates that the government will introduce multi-year funding agreements for FCSS to reduce red tape.
3. The Municipal Police Assistance Grant and Police Officer Grant Program remain stable and any changes to allocations will be due to fluctuations in local populations.
4. The \$14 million reduction in GIPOT was unexpected and further cuts to this program will be implemented in 2020-21 and 2021-22. The province indicates that the result is part of an effort to reduce its operating spending while still providing municipalities a share of the costs of municipal services to Crown properties. More information is available on page 9.

Municipal Sustainability Initiative – Now and Into the Future

AUMA is pleased that the province recognizes the importance of MSI Operating as it will remain stable at \$30 million per year for the next three years. Budget 2019 also fully-funds the forecasted amounts for MSI Capital and BMTG for 2019. Looking ahead, BMTG remains as projected in Budget 2018 but 2020 MSI Capital will be 14 per cent less than Budget 2018's forecast and 2021 MSI Capital will be 21 per cent less.

MSI Capital (excluding BMTG) (\$ millions)	2019-20	2020-21	2021-22	Total
Budget 2018 Forecast	694 ²	694	667	1,655
Budget 2019 Forecast	694 ²	600	525	1,419
Change (\$)	-	(94)	(142)	(236)
Change (%)	-	(14%)	(21%)	(14%)

AUMA will advocate that Municipal Affairs release an estimate of the 2020 and 2021 MSI allocations so that municipalities can have some assurance of their funding for planning purposes. Alternatively, municipalities can use past year allocations to estimate their future funding. For example, to estimate your 2020 allocation of MSI Capital, AUMA recommends using your 2018 allocation, plus 50 per cent of your March 2018 advance of MSI Capital and then reduce that amount by approximately 15 per cent.

² The 2019-20 figures include 50% (\$400 million) of the March 2018 advance of \$800 million in MSI Capital. This is shown this way to demonstrate the year-to-year comparison of funding even though the Budget 2019 figure is actually \$294 million.

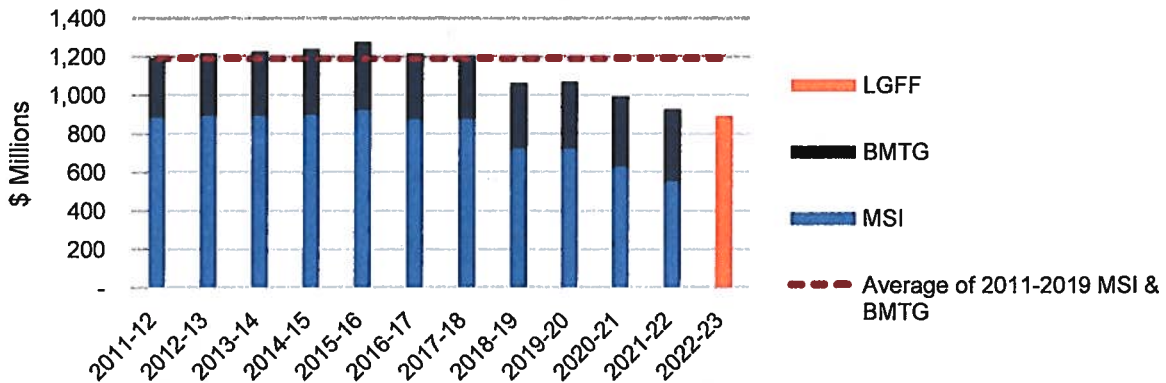
2019-22 Forecast for the MSI Program

(\$ millions)	2018-19 Budget	2019-20 Budget	2020-21 Forecast	2021-22 Forecast	2022-23 Forecast
Capital					
MSI Capital	294	294	600	525	-
Advanced in March 2018	400	400	-	-	-
BMTG	344	347	363	372	-
LGFF Capital ³	-	-	-	-	860
Subtotal Capital	1,038	1,041	963	879	860
Operating					
MSI Operating	30	30	30	30	-
LGFF Operating ⁴	-	-	-	-	30
Subtotal Operating	30	30	30	30	30
Total	1,068	1,071	993	927	890

A New Funding Future for Municipalities

The unpredictable changes in MSI Capital in 2020 and 2021 demonstrate the need for a new infrastructure funding framework so that municipalities can effectively plan for their future. While Calgary and Edmonton secured a new agreement in 2018 in the form of the *City Charters Fiscal Framework Act*, Budget 2019 announces that the *Act* will be repealed and replaced with a new Local Government Fiscal Framework (LGFF) that will apply to all municipalities. LGFF will replace MSI and BMTG in 2022-23 with base amounts of \$455 million for Calgary and Edmonton and \$405 million for non-Charter municipalities, plus a \$30 million operating component. The annual pot of funding will grow each year at a rate of 50% of the growth of provincial revenues.

The proposed funding level for the new Local Government Fiscal Framework represents a 25% reduction from the annual average levels of MSI and BMTG between 2011 and 2019



Source: Budget 2019 Fiscal Plan and Municipal Affairs' MSI Allocation Tables
 Note: Advances of MSI Capital in March 2014 and 2018 are presented in the year that funding was available to municipalities.

³ LGFF = Local Government Fiscal Framework

⁴ The LGFF Operating component is assumed based on figures in Municipal Affairs' 2019 Business Plan, but will be clarified with the Ministry in the future.



Local Government Fiscal Framework (LGFF)	
Pros	Cons
<ul style="list-style-type: none"> ▪ Signals the province's understanding of the value of investing in community infrastructure ▪ The new framework will create funding predictability so that municipalities can realistically plan for their community's future ▪ The program will be legislated and the base funding linked to provincial revenue growth, which aligns with AUMA's 2018 resolution ▪ AUMA will have an opportunity to design a new allocation formula for the new LGFF program 	<ul style="list-style-type: none"> ▪ AUMA was not consulted on the amount of base funding, nor the design of the program ▪ The replacement of the City Charters Fiscal Framework reduces Calgary and Edmonton's 2022 funding by \$45 million and breaks one of the government's election promises ▪ The annual funding is proposed to grow at half the rate of provincial revenue growth, which is unlikely to keep pace with the long-term needs of community ▪ The starting base amount represents a 25% reduction from the average annual amount of MSI and BMTG over the last nine years

Property Taxes

Education Property Tax

The 2019 provincial education property tax rates remain unchanged from 2018. Despite the rates being frozen, the growth of the assessment base will increase the calendar year education property taxes by \$37 million to \$2.482 billion in 2019. Some municipalities with assessment from oil and gas property, primarily municipal districts, may seek a credit on their education property tax requisition through the [Shallow Gas Tax Relief Initiative](#) and the [Provincial Education Requisition Credit](#) for uncollectable education property taxes on oil and gas properties. The credit programs are estimated to lower the net education property tax requisition by \$27 million.

2019 education property tax mill rates per \$1,000 of equalized assessment	
Residential/ farmland	Non-residential
\$2.56	\$3.76

The deferral of the province's 2019-20 budget until fall forced municipalities to estimate their 2019 education property tax requisition. If a municipality's actual 2019 requisition amount is different than its estimate, Municipal Affairs has directed that municipalities shall reconcile any difference using one of two options:

Education Property Tax Requisition ⁵		
(\$ millions) Fiscal Year	2018-19 Actual	2019-20 Budget
Residential	1,518	1,509
Non-Residential	923	947
Total	2,441	2,455
Calendar Year	2018	2019
Residential	1,516	1,558
Non-Residential	929	924
Total	2,445	2,482

- 1) If the actual requisition is greater than the amount estimated by the municipality, the municipality will need to use municipal funds or reserves to cover the difference and can recoup the difference in the 2020 education property tax rate calculation.
- 2) If the actual requisition is less than the amount estimated by the municipality, the municipality should reduce the amount of education property tax collected from property owners by an equivalent amount in the 2020 education property tax rate calculation.

⁵ Source: Alberta Municipal Affairs

Grants in Place of Taxes (GIPOT)

The government will be reducing the Grants in Place of Taxes program by 24 per cent in 2019/20 and a further 32 per cent in 2020/21. This will reduce GIPOT funding from \$58.7 million in 2018 to \$30.0 million in 2020 and continuing at that level thereafter. This revenue is normally based on property taxes that the Crown would pay if the property were not exempt from taxation. Municipalities are still required to provide services to these properties. While municipalities can recover some costs from the province through user fees for items such as water, wastewater and waste collection, the province is effectively downloading the costs of other municipal services such as policing and fire to other property taxpayers. As an example, to make up for the reduction, the City of Edmonton would need to increase its property tax rate by 0.8 per cent.

Good to Know: An Overview of Budget 2019's Fiscal Plan

As per the government's election promises, Budget 2019 outlines a plan to balance Alberta's budget by 2022-23. By holding spending on health, education, and social services, and reducing costs in other ministries, Budget 2019 proposes that the province will post a surplus within four years. That surplus is dependent on realizing notable growth in personal income tax and corporate income tax and resource revenue.

Government of Alberta: Statement of Operations⁶

(\$ millions)	2018-19 Actual	2019-20 Budget	2020-21 Forecast	2021-22 Forecast	2022-23 Forecast
Revenue					
Personal income tax	11,874	11,990	12,619	13,451	14,335
Corporate income tax	4,871	4,177	4,614	5,031	5,388
Other tax revenue	6,833	5,766	5,803	5,991	6,207
Resource revenue	5,429	6,527	5,386	6,738	8,591
Investment income	2,349	2,585	2,697	2,893	3,009
Premiums, fees, and licenses	3,911	3,872	4,047	4,131	4,241
Other own-source revenue	6,344	5,899	6,030	5,968	6,026
Federal transfers	8,013	9,200	8,883	9,426	9,746
Total revenue	49,624	50,016	50,079	53,629	57,543
Expense by function					
Health	21,921	22,155	22,262	22,228	22,259
Basic/advanced education	14,848	14,541	14,405	14,314	14,207
Social services	5,867	6,301	6,219	6,232	6,263
Other program expenses	11,918	13,795	10,931	11,002	11,015
Total program expense	54,554	56,792	53,817	53,776	53,744
Debt servicing costs	1,971	2,265	2,520	2,780	3,013
Pension Provisions	(190)	(337)	(375)	(324)	(248)
Total Expense	56,335	58,720	55,962	56,232	56,509
Surplus / (Deficit)	(6,711)	(8,704)	(5,883)	(2,603)	584

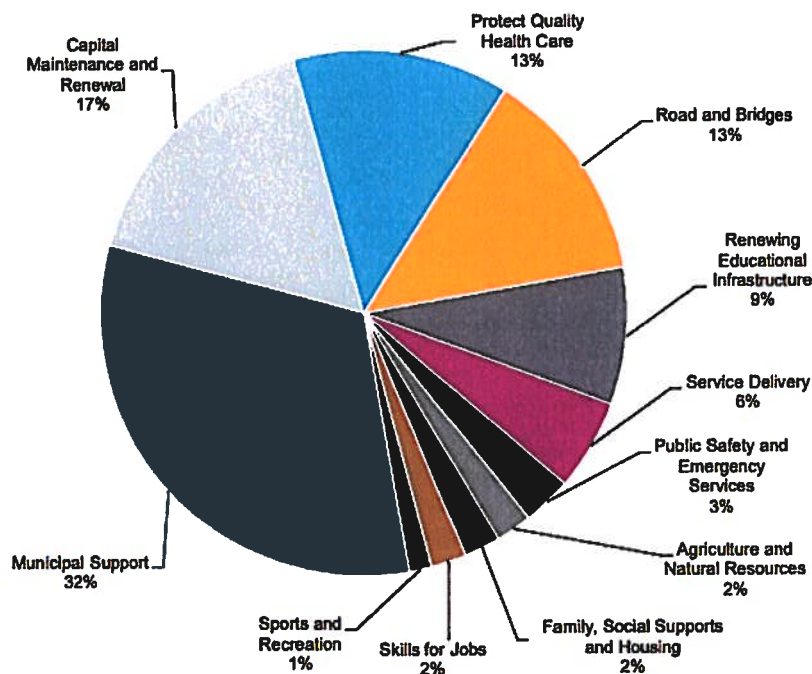
⁶ Source: Government of Alberta 2019-23 Fiscal Plan, pg. 194

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Key Energy and Economic Assumptions

Fiscal Year Assumptions	2018-19 Actuals	2019-20	2020-21	2021-22	2022-23
Crude Oil Prices					
WTI (US\$/bbl)	62.77	57.00	58.00	62.00	63.00
Light-Heavy Differential (US\$/bbl)	23.31	14.20	18.40	21.00	17.10
WCS @ Hardisty (US\$/bbl)	51.65	56.60	52.10	54.00	59.70
Natural Gas Price					
Alberta Reference Price (Cdn\$/GJ)	1.34	1.30	1.60	1.90	2.00
Production					
Convention Crude Oil (000s barrels/day)	489	490	501	509	511
Raw Bitumen (000s barrels/day)	3,008	3,108	3,266	3,424	3,534
Natural Gas (billions of cubic feet)	4,158	4,108	4,114	4,116	4,065
Interest Rates					
3-month Canada Treasury Bill (%)	1.50	1.60	1.50	1.70	1.70
10-year Canada Bonds (%)	2.19	1.50	1.90	2.10	2.20
Exchange Rate (US/Cdn)	76.30	75.00	76.00	77.00	78.00

2019 Capital Plan – Spending by Category⁷
Budget 2019 – Capital Plan



Note: Excludes schools, universities, colleges, hospitals (SUCH) sector – self financed investment.

⁷ Full details of the 2019 Capital Plan can be found on page 126 of Alberta's 2019-23 Fiscal Plan

Ministry Highlights

Municipal Affairs

In addition to the municipal grant programs discussed elsewhere in this document, Municipal Affairs' business plan highlights key allocations and initiatives including:

- \$37 million for public library services, including operating grants.
- An assessment model review that is expected to reduce assessed values of shallow gas wells next year.
- \$3.3 million for the Residential Protection Program, which includes processing builder license applications and renewals, and promoting and enforcing legislated requirements.
- \$0.35 million for the Alberta Emergency Alert notification system.
- \$17 million for 911 call centres.
- \$150.8 million for municipalities, provincial departments and residents impacted by 2018 and 2019 wildfire and flood events.
- \$0.8 million to support municipal Assessment Review Boards across Alberta.

Budget 2019 also proposes ending the use of municipal census data to allocate population-based grants starting in 2021 and instead use population estimates. Annual estimates will be based on a methodology used in other jurisdictions and will be produced by the Government of Alberta in collaboration with Statistics Canada.

Infrastructure

Budget 2019 indicates the province will introduce infrastructure planning legislation in the spring of 2020. This will include the commitment to publish the annual Alberta Infrastructure report, as well as a 20-year strategic capital plan to ensure Alberta has a long-term view of meeting the province's infrastructure needs.

Transportation

In addition to the grants for municipalities included in the previous section, the ministry is responsible for a number of other transportation investments. Targets for investment in roads and bridges are outlined in the following chart:

(\$ millions)	2018-19 Budget	2019-20 Estimate	2020-21 Target	2021-22 Target	2022-23 Target
Budget 2018	674	659	719	657	605
Budget 2019	n/a	673	792	734	674
Change	n/a	14	73	77	69

The capital plan includes investment of \$2.9 billion over the next four years (or 13 per cent of the total plan) in transportation networks and roads. Among many other projects, the plan commits funding of \$77 million to construct Highway 1A upgrades through the Stoney First Nation and \$210 million for Deerfoot Trail upgrades.

Reductions affecting municipalities will come in the form of reduced amounts for road maintenance (\$137 million), roadway preservation activities (\$63 million) and reducing operations in Traffic Safety Services. It is important to note that the reduction in road maintenance will only apply to non-safety, summer maintenance activities, therefore winter maintenance such as snow removal will not be impacted.

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Environment and Parks

Highlights of the Environment and Parks' 2019 budget and business plan include:

- \$4.0 million is allocated to the Wetland Restoration Program to enable the Government of Alberta to collect wetland replacement fees and expend them on wetland restoration projects.
- \$8.0 million for the Integrated Regulatory Business Process initiative to improve business process, efficiency, and allow better collaboration among decision-makers during the regulatory approval process.
- Improve recreational access management through effective public lands management, introducing an *Alberta Trails Act* and establishing a trail fee to restore and create trails.
- \$41.9 million is allocated to Flood Adaptation and Resilience to help communities adapt to and mitigate on-going flood risks.
- \$231.3 million to address climate change through the Technology Innovation and Emission Reduction (TIER). Regulated facilities will have options to reduce their emissions, pay directly into a TIER fund, submit emission offsets or reduction credits. The TIER fund will be used to develop and implement technologies that further reduce greenhouse gas emissions. Over the next four years, a portion of TIER funding will be used to support the Canadian Energy Centre and pay down the overall provincial debt.

Economic Development, Trade and Tourism

While the province applies a tourism levy of 4 per cent on most types of temporary accommodation rentals, the levy was not originally designed with short-term rentals (STRs), such as Airbnb and HomeAway, in mind. Economic Development, Trade and Tourism (EDTT) intends to bring forward legislation in spring 2020 to level the playing field among temporary accommodation providers and apply the tourism levy to STRs. To facilitate the collection of the tourism levy from STR operators, online marketplaces will be authorized to collect and remit the levy to government on their behalf.

EDTT also plans to develop a 10-year Tourism Strategy and launch a Tourism Partnership Incentive Fund to attract private sector support for tourism. \$42 million is allocated for Travel Alberta, the provincial tourism-marketing agency for the Government of Alberta.

Community and Social Services

Budget 2019 increases the budget for Community and Social Services by 7.6 per cent, from \$3.63 million in 2018-19 to \$3.91 million in 2019-2020. The budget increase will be used to address the UCP's commitments on human trafficking and sexual exploitation, caseload pressures, and a comprehensive review of programming to ensure value for money. Municipalities are mentioned in the ministry's business plan in relation to emergency shelters, housing first, persons with disabilities, inclusion and other preventative social programs

While Budget 2019 notes that the Family and Community Support Services (FCSS) program will be maintained, it does not specify annual program funding amounts. However, in 2019-20, \$100,000 is allocated to reduce red tape by streamlining reporting and introducing multi-year funding agreements for the FCSS program.

Justice and Solicitor General

Justice and Solicitor General's operating expenses

- \$8 million over four years to target and reduce rural crime through closer coordination between police services, and an increased focus on high-risk repeat offenders.

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- \$50 million over four years for the Alberta Law Enforcement Response Teams (ALERT) and its sub-units, which investigate issues such as child pornography, gang violence, drug trafficking, stalking, and domestic violence.
- \$20 million over four years to expand drug treatment courts.
- \$40 million over four years to hire 50 new prosecutors and their support staff.

JSG's 2019-20 business plan notes that the current model of victim service delivery, victim assistance funding and victim compensation will be reviewed. However, the business plan is silent with respect to the review of the *Police Act*.

Health

Budget 2019 increases the budget for Health by 1.0 per cent, from \$21.9 billion in 2018-19 to \$22.1 billion in 2019-20. This includes the following increases:

- \$100 million over four years for a mental health and addiction strategy.
- \$40 million over four years for opioid response.
- \$20 million over four years for palliative care.
- \$6 million over four years for a new sexual assault hotline.

The province's Capital Plan continues to support healthcare facilities including the Calgary Cancer Centre, the Norwood Long Term Care Facility in Edmonton, and the Grande Prairie Hospital. The plan also includes planning funds for potential future projects such as redevelopment of the Red Deer Regional Hospital and the proposed Brain Centre at the University of Alberta. However, the plan defers the proposed Child and Adolescent Mental Health building at the Royal Alexandra Hospital, and the four-year budget for the new Edmonton hospital has been adjusted with the opening delayed to 2030.

Seniors and Housing

Budget 2019 decreases the budget for Seniors and Housing by 3.0 per cent, from \$726 million in 2018-19 to \$704 million in 2019-20. Operating budgets for housing management bodies will be reduced by an average of 3.5 per cent beginning January 1, 2020. Additionally, the province's Rental Assistance Program will be reduced by 24 per cent, or \$44 million, over three years, beginning in 2020-21. The Capital Plan commits the following for housing:

(\$ millions)	2018-19 Budget	2019-20 Budget	2020-21 Forecast	2021-22 Forecast	2022-23 Forecast
Family and Community Housing Development and Renewal	45	30	37	9	-
Indigenous Housing Capital	1	5	10	10	10
New Affordable and Specialized Housing	20	14	22	24	12
Seniors' Housing Development and Renewal	144	63	99	61	31

The Capital Plan also allocates \$38.4 million to projects that help Alberta's youth and homeless, including the Yellowhead Youth Centre redevelopment and Hope Mission projects.

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Service Alberta

The ministry's business plan includes the following objectives and initiatives:

- Improve Albertans' access to registry services and land titles.
- \$1.1 million is allocated to expand and enhance online delivery of services through MyAlberta eServices and My Alberta Digital ID, and to build out new features and functions in support of registry services modernization.
- Develop a strategy to support widespread access to high-speed broadband and realize the opportunities for innovation and efficiency inherent in digital service delivery. No funding is explicitly allocated for this strategy.

Energy

Budget 2019 confirms previously announced initiatives such as the launch of the Canadian Energy Centre (the 'energy war room'), reform of the Alberta Energy Regulator, changes to the Petrochemical Diversification Program, and red tape reduction for the energy sector.

Labour and Immigration

Budget 2019 allocates \$2.5 million for the development of the Alberta Advantage Immigration Strategy to support foreign qualification recognition and newcomers. The Alberta Advantage Immigration Strategy will focus on attracting talented newcomers and job-creating entrepreneurs with a focus on settlement in smaller communities.

Alberta Labour is eliminating the Student Temporary Employment Program (STEP) after the 2019-20 program year in order to save approximately \$32 million over four years. The province previously announced ending the program in 2013 but reinstated it based on the negative impacts its elimination would have on municipalities, community groups, and the young labour force.

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Next Steps

AUMA will continue to advocate for a provincial partnership focused on building a strong Alberta. Our advocacy efforts will focus on key priorities, including but not limited to, advocating for:

- A Local Government Fiscal Framework (LGFF) that includes an adequate base amount, a growth factor that keeps pace with provincial revenue and an equitable allocation formula.
- A fair cannabis assessment and revenue model that recognizes the essential community services that municipalities provide.
- Implementation of AUMA's red tape reduction recommendations. Much of our feedback was reflected in the recommendations in the MacKinnon Report. AUMA wants to support the province on a program review to assess opportunities to enhance effectiveness and efficiency and reduce the Alberta government's footprint.
- Investment in the broadband internet required to power Alberta's move to the modern economy. Reliable broadband connections enable economic development in communities across Alberta. Without it, communities can't attract skilled workers and risk falling farther away from sharing in the Alberta advantage.

We will reach out to the province to seek clarity and further details on funding for essential programs Albertans rely on.

In addition, we will engage our members in how the budget impacts their communities and identify solutions to help municipalities steer programs and services forward while potentially making do without critical resources and tools from the provincial government.

Despite a tough budget AUMA and our members remain committed to building a partnership with the province that gets Alberta back to work, improves the lives of all Albertans, and stands up for Alberta.

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AUMA's news release in response to Budget 2019

October 24, 2019

AUMA expected a provincial budget of restraint, and that was the budget the government delivered. We are relieved that the budget supports municipalities by maintaining critical programs for policing, libraries, Family and Community Support Services (FCSS), and the infrastructure operating budgets for small communities. We look forward to further funding details.

However, the planned changes to some municipal programs cause us concern. While Budget 2019 keeps the Municipal Sustainability Initiative (MSI) stable for this year, it will be depleted over subsequent years, leading to a new fiscal framework with a funding level that fails to address the long-term infrastructure needs of Alberta's communities.

"Despite a lack of consultation from the government on a new municipal funding framework, AUMA will continue to advocate for a framework that supports the province's financial goals while also meeting the needs and responsibilities of our communities," says AUMA President Barry Morishita.

"While the province reduces its budget by 2.8 per cent over the next four years, it has proposed reducing our infrastructure funding by almost 10 times that amount. With municipal governments currently facing a multibillion-dollar infrastructure deficit, these funding cuts will lead to crumbling community infrastructure or higher taxes for property owners for years to come," President Morishita explains.

Additionally, AUMA is extremely disappointed with the government's decision to replace the *City Charters Fiscal Framework Act*, backtracking on their campaign promise. We also have significant concerns about the extraordinary reduction to Grants in Place of Taxes (GIPOT) for municipalities that are home to provincially owned buildings and facilities. A reduction in grant revenue equivalent to one per cent of property taxes for a city the size of Edmonton is a substantial impact and could result in downloading provincial costs onto city taxpayers. We understand that those municipalities with more than five per cent of their revenue coming from GIPOT will be exempt, which we appreciate.

Changing the terms of these agreements restructures the relationship our largest cities have with the provincial government.

"We're here to support each other – rural and urban, municipal and provincial – through Alberta's current economic context so we can all share in brighter times ahead. These are the things our local governments want to build strong communities, and a stronger Alberta," says President Morishita.

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November 7, 2019

To All Shareholders of Alberta Capital Finance Authority,

The Government of Alberta (GOA) released the 2019 Provincial Budget on Thursday, October 24. In the budget, government indicates it will introduce legislation to dissolve the Alberta Capital Finance Authority (ACFA). The program of providing low-cost loans to local authorities would be continued by the province. (For more detail, please refer to Page 168 of the 2019–23 Fiscal Plan).

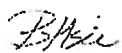
The dissolution of the ACFA would not occur immediately but in phases. ACFA would continue to grant new loans and administer existing loans until the transition is complete. At the same time, government and ACFA staff would identify, and implement where possible, the actions required to transfer lending and loan administration responsibilities to government.

As part of the transition process, all classes of Shareholders (with the exception of the Crown) will be refunded the par value of their share(s) at \$10/share, in the future. As such, it will be imperative to ensure that ACFA has up-to-date contact and banking information for all our Shareholders. If you are unsure if your local authority's banking and contact information is up-to-date with ACFA, please email webacfa@acfacapital.ca or call (780) 427-9711.

ACFA is working diligently to gather information about the transition process and will endeavor to share any updates as they become available. What remains unchanged is ACFA's commitment to its borrowers during the transition. The loan issuance process will continue as usual during the transition and ACFA will continue to provide the level of service delivery our borrowers expect.

Further questions or comments can be directed to either the Alberta Capital Finance Authority or to the Government of Alberta Treasury Board and Finance.

Sincerely,



Bernadiene Hsie
Vice President and Senior Financial Officer

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AR98655

September 30, 2019

Mr. Dwight Moskalyk
Chief Administrative Officer, Summer Village of Nakamun Park
PO Box 1250
Onoway AB T0E 1V0

Municipal Indicators for Summer Village of Nakamun Park

Dear Mr. Moskalyk:

In March 2018, the Deputy Minister indicated that Municipal Affairs would be implementing a new performance measure for the ministry. Beginning with the 2019-22 business plan, the ministry will report the percentage of municipalities deemed to be "not at risk" based on 13 defined financial, governance, and community indicators. Each indicator has a defined benchmark, and a municipality is deemed to be "not at risk" as long as it does not trigger on a defined number of indicators. As part of the same correspondence, then Deputy Minister Pickering indicated that the ministry was committed to supporting accountable, responsible, and transparent local governments.

The ministry has compiled and verified the data collected from Alberta's municipalities for the 2018 financial year and is pleased to inform you that Summer Village of Nakamun Park did not trigger any of the 13 indicators. The 2018 Municipal Indicator Report (<https://open.alberta.ca/publications/municipal-indicator-results>) is expected to be released in January 2020.

If you would like to discuss your results or the potential future release of these results on the Municipal Affairs website, please contact the Municipal Services and Legislation Division at toll-free 310-0000, then 780-427-2225, or via email at lgsmail@gov.ab.ca.

Yours truly,



Gary Sandberg
Assistant Deputy Minister

RECEIVED
Oct 10/19

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Table 1 - Municipal Indicators

Indicator	Description	Expected Result	What It Means	Suggested Follow Up For Exceptions
<p>Audit Outcome</p>	<p>Audit report in the municipality's audited annual financial statements.</p>	<p>The audit report does not identify a going concern risk or denial of opinion.</p>	<p>The municipal auditor has been able to complete the audit and express an opinion, and has not identified a specific concern about the ability of the municipality to meet its financial obligations.</p>	<p>Follow auditor recommendations to resolve denial of opinion issues. Consider obtaining professional financial consulting services or requesting a viability review to address going concern issues.</p>
<p>Legislation-Backed Ministry Interventions</p>	<p>Interventions authorized by the Minister of Municipal Affairs in accordance with the <i>Municipal Government Act</i>, such as a viability review, or where directives have been issued pursuant to an inspection.</p>	<p>The municipality has not been the subject of a Municipal Affairs intervention.</p>	<p>Municipal Affairs is not undertaking formal intervention with respect to the municipality. The Minister typically intervenes only when requested by a council or through a petition, and only issues directives in cases where significant concerns are evident.</p>	<p>Complete Minister-directed processes and actions.</p>
<p>Tax Base Ratio</p>	<p>Tax base ratio is the proportion of the total municipal tax revenue generated by residential and farmland tax base, regardless of whether it is municipal property taxes, special taxes, or local improvement taxes.</p>	<p>The municipality's residential and farmland tax revenue accounts for no more than 95 per cent of its total tax revenue.</p>	<p>The municipality is able to rely in some measure on its non-residential tax base to generate a portion of its tax revenues. These properties are typically taxed at a higher rate than residential and farm properties.</p>	<p>Ensure taxes on residential and farm properties are sufficient to meet budgeted expenditure requirements.</p>
<p>Tax Collection Rate</p>	<p>The ability of the municipality to collect own-source revenues, including property taxes, special taxes, local improvement taxes, well drilling equipment taxes, and grants-in-place-of-taxes.</p>	<p>The municipality collects at least 90 per cent of the municipal taxes (e.g. property taxes, special taxes) levied in any year.</p>	<p>The municipality is able to collect its tax revenues and use those funds to meet budgeted commitments and requisitioning obligations.</p>	<p>Review tax collection and recovery policies and processes.</p>
<p>Population Change</p>	<p>The change in population of the municipality over the past ten years based on the Municipal Affairs Population List.</p>	<p>The population has not declined by more than 20 per cent over a ten-year period. Summer villages and Improvement districts are excluded from this measure because they typically have little or no permanent population.</p>	<p>The population of the municipality is stable or growing.</p>	<p>Consider how services and infrastructure can be scaled down to accommodate reduced demands.</p>

Indicator	Description	Expected Result	What It Means	Suggested Follow Up For Exceptions
Current Ratio	The ratio of current assets (cash, temporary investments, accounts receivable) to current liabilities (accounts payable, temporary borrowings, current repayment obligations on long-term borrowings).	The ratio of current assets to current liabilities is greater than one. This indicator is not measured if the municipality's total assets exceed current assets by a factor of two or more; these municipalities typically have significant financial resources including long-term investments, but manage with minimal current assets.	The municipality is able to pay for its current financial obligations using cash or near-cash assets.	Consider increasing revenues or reducing costs to provide additional working capital.
Accumulated Surplus	The total assets of the municipality net of total debt, excluding tangible capital property and debts related to tangible capital property.	The municipality has a positive (above zero) surplus. An accumulated deficit is a violation of Section 244 of the <i>Municipal Government Act</i> . Municipalities in a deficit position are required to recover the shortfall in the next year.	The municipality has more operational assets than liabilities, which generally provides the municipality with cash flow to meet ongoing obligations and manage through lean periods of the year where costs may exceed revenues.	Consider increasing revenues or reducing costs to provide additional surplus and maintain working capital.
On-time financial reporting	Whether the municipality has completed submission its annual financial statements and financial information returns to Municipal Affairs by the legislated due date.	The municipality's financial statements and financial information returns for the preceding calendar year are received by Municipal Affairs no later than May 8. Financial reporting is an important aspect of municipal accountability to its residents and businesses.	The municipality is preparing its audited financial reports on a timely basis.	Consider additional resources to complete year end accounting on a timely basis.
Debt to Revenue Percentage	The total amount of municipal borrowings, including long term capital leases, as a percentage of total municipal revenues.	The municipality's total borrowings represent less than 120 per cent (160 per cent for municipalities with a higher regulated debt limit) of its total revenue.	The municipality has maintained reasonable levels of borrowing debt.	Review anticipated funding sources for debt repayments to ensure borrowing commitments can be met.

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Indicator	Description	Expected Result	What It Means	Suggested Follow Up For Exceptions
Debt Service to Revenue Percentage	<p>The total cost of making scheduled repayments (including interest) on borrowings as a percentage of total municipal revenues.</p>	<p>The municipality's total costs for borrowing repayments do not exceed 20 per cent (28 per cent for municipalities with a higher regulated debt limit) of its total revenue.</p>	<p>The municipality has assumed a reasonable level of borrowing repayment obligations.</p>	<p>Review anticipated funding sources for debt repayments to ensure borrowing commitments can be met.</p>
Infrastructure Investment – asset sustainability ratio	<p>The total cost of current year additions (through purchases or construction) to tangible capital assets (vehicles, equipment, buildings, roads, utility infrastructure, land) relative to the current year's amortization (depreciation) on all tangible capital assets.</p>	<p>The municipality's current capital additions exceed the current year's amortization (depreciation).</p>	<p>The municipality is replacing its existing tangible capital assets and investing in new assets and infrastructure at a rate exceeding the estimated wear or obsolescence of its existing assets. This measure does not account for the effects of inflation; typically, replacement costs for new assets exceed the historic cost of existing assets. This measure does not account for year to year fluctuations in capital asset construction and replacement activities.</p>	<p>Review asset replacement activities over past years and anticipated capital additions in future years to ensure average annual additions exceed average annual amortization. Consider conducting a study of municipal infrastructure to ensure that future service requirements can be met.</p>
Infrastructure age - net book value of tangible capital assets	<p>The net book value of tangible capital assets as a percentage of the total original costs. Net book value is the original purchase cost less amortization (depreciation).</p>	<p>The net book value of the municipality's tangible capital assets is greater than 40 per cent of the original cost.</p>	<p>The municipality is replacing existing assets on a regular basis. If the municipality is adding new services or expanded facilities and infrastructure, it would be expected that the ratio would be higher than 40 per cent.</p>	<p>Consider conducting a study of municipal infrastructure to ensure that future service requirements can be met.</p>
Interest in Municipal Office	<p>The number of candidates running in the most recent municipal election relative to the total number of councillor positions up for election.</p>	<p>The number of candidates exceeded the number of councillor positions.</p>	<p>The ratio of candidates to total council positions measures the willingness of electors to run for municipal office.</p>	<p>Consider increased focus on community engagement.</p>

